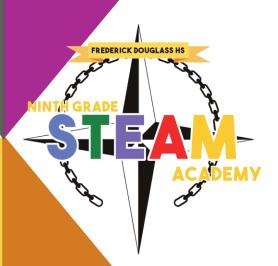
### FREDERICK DOUGLASS HS



**Budget Development Process** 









## **NORMS**



This is a meeting of the GO Team. Only members of the team may participate in the discussion. Any members of the public present are here to quietly observe.



We will follow the agenda as noticed to the public and stay on task.



We invite and welcome contributions of every member and listen to each other.



We will respect all ideas and assume good intentions.



#### YOUR SCHOOL STRATEGIC PLAN...

is your roadmap and your role.

It is your direction, your priorities, your vision, your present, your future.



Step 1: Data Review



Step 2: Strategic Plan Review



Step 3: Budget Parameters (Strategic Priorities)

Step 4: Budget Choices

## Overview of FY '24 GO Team Budget Process

YOU ARE HERE

Step 1
Review
and
Update
Strategic
Plan and
Rank
Strategic
Priorities

By end of Fall Semester Step 2
Principals:
Workshop
FY 24
Budget
January 24

Initial
Budget
Session:
Allocation
January 24 –
early
February

Step 3

GO Team

Step 4
Principals:
Associate
Supt.
Discussions
and Review
February
(supports

February (supports needed, specific challenges, coaching)

Step 5
GO Team
Feedback
Session:
Draft

Step 6
Principals:
HR Staffing
Conferences
Begin
March 2nd

Budget

Presented

Discussed

February 16th

Step 7
GO Team
Final
Budget
Approval
Meeting
Budgets
Approved
by March
17



GO Teams are encouraged to have ongoing conversations

## **Budget Allocation Meeting**

## What

The first GO Team meeting is when the principal will provide an overview of the budget allocation for GO Team members and the general public.

## Why

This meeting provides an opportunity for the principal and GO Team to ensure alignment on the school's key strategic priorities, gain a deeper understanding of the budget allocation, and provide input to drive the direction of the draft budget.

### **When**

End of January- Early February

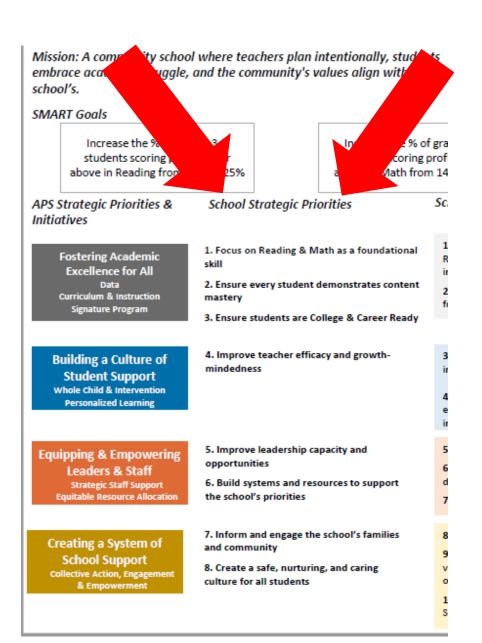
## **FY24 BUDGET DEVELOPMENT PROCESS**

#### **Principal's Role**

- Design the budget and propose operational changes that can raise student achievement
- Flesh out strategies, implement and manage them at the school level
- Focus on the day-to-day operations
- Serve as the expert on the school
- Hire quality instructional and support personnel

#### The GO Team's Role

- Focus on the big picture (positions and resources, not people)
- Ensure that the budget is <u>aligned</u> to the school's mission and vision and that <u>resources are allocated to support key</u> <u>strategic priorities</u>





## (FDHS Strategic Plan

#### Douglass High School

**Mission:** Together we will develop a culture of excellence that fosters the development of each student's potential to create pathways of success in a competitive 21st Century Society. **SMART Goals** 

**Vision**: A high-performing environment that serves as a beacon to guide and help scholars engineer their future as innovative civically engaged citizens.



Increase the % of students scoring proficient or above on the EOC assessments for ELA, MATH, & SCIENCE by 20%.

Increase the weighted suspension rate to 70.0 or higher as measured by the GA School Climate Rating.

Increase the student attendance rate to 70% or higher as measured by CCRPI. Increase graduation rate by three percentage points or more each year (84% or higher).

#### APS Strategic Priorities & Initiatives

#### School Strategic Priorities

#### School Strategies

#### Fostering Academic Excellence for All Data

Curriculum & Instruction

Signature Program

- Improve student mastery in the content areas by implementing best practices that will ensure rigor and student engagement. (#2)
- Increase interventions for reading & math that address individual student needs. (#2)
- 3. Engage students in STEAM programming with fidelity and obtain school-wide STEAM certification. (#5)
- 1A. Increase emphasis on improving best practices through collaboration within Professional Learning Communities (PLCs), school-wide professional development, effective coaching, and ongoing monitoring.
- Increase the efficacy of Specially Designed Instruction (SDI) strategies implemented in daily instruction based upon the needs and strengths of SWDs
- 2A. Reading & Math Specialist will provide targeted evidence-based interventions within small groups for identified students
- 3A. Ensure time for collaboration and development of STEAM PBLs unit, develop/revise standards-based rubrics for PBLs, and to debrief and analyze student work after the execution of PBL units.

#### Building a Culture of Student Support

Whole Child &

- Align systems, resources and programs to effectively address the individual needs of students. (#3)
- 4A. Engage wrap-around service personnel to assist students & their families with emotional, mental, and psychological support.
- 4B. Utilize data from universal screener to accurately address individual needs of students through specified interventions.
- 4C. Develop & implement comprehensive academic enrichment and programming, including tutoring (peer-to-peer, college students, district funded and community volunteers).

#### Equipping & Empowering Leaders & Staff

Strategic Staff Support Equitable Resource Allocation

- Increase teacher efficacy and growth-mindedness amongst all staff. (#4)
- Increase leadership capacity and opportunities for expanding leadership skills. (#6)
- Create an educational and professional environment that will attract and retain the highest quality faculty, staff and administrators. (#3)
- Provide opportunities for ongoing data meetings, and increased collaboration within established PLCs.
- 5B. Provide multiple opportunities for professional development focused on evidence-based instructional strategies within core & extended core areas.
- Provide multiple opportunities for professional development focused on STEM and project-based learning
- 6A. Direct training and support for building leadership.
- Identify and increase teacher leader roles and differentiate development opportunities.

#### Creating a System of School Support

Collective Action, Engagement & Empowerment

- Develop a positive, informed, and engaged school community. (#1)
- Create a safe, nurturing, and caring culture for all students (#1)
- 8A. Establish Family Engagement & Communications Committee in concert with PTSA & FDHS Alumni Association
- 8B. Increase parent awareness and knowledge-base as valued stakeholders through fluid communication. (ie. PTSA, newsletters, website, Remind 101, email distribution, flyers, etc.)
- School-wide implementation of Positive Behavior Intervention Support developed around SEL principles.

# FDHS Strategic Plan Priority Ranking

Higher

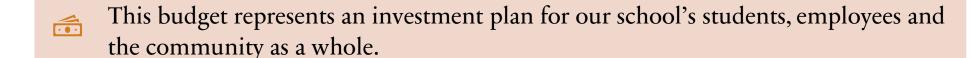
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# Discussion of Budget Summary (Step 4: Budget Choices)



## **EXECUTIVE SUMMARY**



The budget recommendations are tied directly to the school's strategic vision and direction.

\$ The proposed budget for the general operations of the school are reflected at \$\_15,747,814\_\_\_\_

This investment plan for FY24 accommodates a student population that is projected to be <u>1209</u> students, which is a increase/decrease of <u>20</u> students from FY23.

## **School Allocation**

FY2024 TOTAL SCHOOL ALLOCATIONS			
School	Douglass High		
Location	4058		
Level HS			
FY2024 Projected Enrollment	1209		
Change in Enrollment	-20		
Total Earned	\$15,747,814		

SSF Category	Count	Weight	Allocation	
Base Per Pupil	1209	\$4,582	\$5,539,790	
Grade Level				
Kindergarten	0	0.60	\$0	
1st	0	0.25	\$0	
2nd	0	0.25	\$0	
3rd	0	0.25	\$0	
4th	0	0.00	\$0	
5th	0	0.00	\$0	
6th	0	0.03	\$0	
7th	0	0.00	\$0	
8th	0	0.00	\$0	
9th	501	0.03	\$68,869	
10th	286	0.00	\$0	
11th	246	0.00	\$0	
12th	176	0.00	\$0	
Poverty	881	0.50	\$2,018,427	
Concentration of Poverty		0.05	\$146,764	
EIP/REP	249	0.40	\$456,380	
Special Education	242	0.05	\$55,444	
Gifted	28	0.50	\$64,150	
Gifted Supplement	33	0.50	\$76,172	
ELL	33	0.20	\$30,242	
Small School Supplement	FALSE	0.30	\$0	
Incoming Performance	754	0.05	\$172,746	
Baseline Supplement	No		\$0	
Transition Policy Supplement	No		\$0	
Total SSF Allocation			\$8,628,983	

# **School Allocation**

Additional Earnings		
Signature		\$228,360
Turnaround		\$901,342
Title I		\$800,640
Title I Holdback		-\$80,064
Title I Family Engagement		\$15,000
Title I School Improvement		\$100,000
Title IV Behavior		\$0
Summer Bridge		\$22,875
Field Trip Transportation		\$45,239
Dual Campus Supplement		\$478,024
District Funded Stipends		\$194,033
Reduction to School Budgets		\$0
Total FTE Allotments	50.75	\$4,413,382
Total Additional Earnings	33.1.3	\$7,118,831
Total Allocation		\$15,747,814

#### **School FY24 CARES Allocation**

FY2024 ESSER III- CARES				
School	Douglass High			
Location 4058				
Level	HS			
Total Earned	\$434,647			

- In addition to a General Fund allocation, our school has been allocated CARES funding that must be used to support implementation of the school-based intervention block and other school-based needs as a result of the COVID-19 Pandemic.
- Once the support needed to implement our school-based intervention block/course has been fulfilled, we can use the remaining CARES funds to address other school-based needs that are a result of the COVID-19 Pandemic.

### **CARES ALLOCATIONS**

#### **OTHER ALLOWABLE CARES EXPENDITURES INCLUDE:**

**Technology Support:** Software, assistive technology, online learning platforms, subscriptions.

Mental and Physical Health: Cover the costs of additional counseling, telehealth, therapeutic services, and wraparound services and supports (contracted hours, professional learning, programs)

**Supplemental Learning:** Cover costs of remediation, and/or enrichment opportunities during the school year for students (afterschool programs, additional pay for teachers and staff, transportation).

**Professional Development:** Cover costs of additional professional development for school leaders, teachers, and staff (trainings, extended professional development days, consultants, programs).

At-risk Student Populations: Cover costs of school specific activities, services, supports, programs, and/or targeted interventions directly addressing the needs of low-income students, SWD, racial & ethnic minorities, ELL, migrant & homeless students, and students in foster care.

Continuity of Core Staff and Services. Restore any potential LEA FY22 budget reductions due to decreased state and/or local revenue.

## What's Next?

#### January

GO Team Budget Allocation Meeting (Jan. 26th)

#### February

- One-on-one Associate Superintendent discussions
- Cluster Planning Session (positions sharing, cluster alignment, etc.)
- Program Manager discussions and approvals
- GO Team Feedback Meeting(s) before principal's staffing conference-February 16<sup>th</sup>
- HR Staffing Conferences (Late February)

#### March

 Final GO Team Approval Meeting – March 2<sup>nd</sup> (AFTER your school's Staffing Conference and BEFORE Friday, March 17<sup>th</sup>)

## **QUESTIONS?**



Thank you for your time and attention.

# FDHS BUDGET FEEDBACK MEETING

February 16, 2023

## Overview of FY '24 GO Team **Budget Process**

Step 1 Review Update Strategic Plan and Rank

and

By end of Fall Semester

Strategic **Priorities**  Step 2 Principals: Workshop FY 24 Budget January 24

Step 3 GO Team Initial Budget Session: Allocation January 24 – early

**February** 

Step 4 Principals: Associate Supt. Discussions and Review **February** (supports needed, specific challenges, coaching)

Step 5 **GO Team** Feedback Session: Draft **Budget** Presented Discussed February 16th

YOU ARE HERE

Step 7 Step 6 GO Team Final Principals: Budget HR Staffing Approval Conferences Meeting Begin **Budgets** March 2<sup>nd</sup> **Approved** by March 17



GO Teams are encouraged to have ongoing conversations

## **Budget Feedback Meetings**

### What

The GO Team feedback session(s) should be scheduled for the principal to provide an overview of the school's draft budget for the GO Team members and the general public.

## Why

This meeting provides an opportunity for GO Teams to discuss how the school's budget has been allocated to support the programmatic needs and key strategic priorities.

### When

Meetings must be held in February **before staffing conferences**. May be combined with the allocation meeting (*as needed*), if the GO Team has completed strategic plan updates and ranked strategic priorities.



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## STAFFING - CORE TEACHERS

	FY23	FY24
ELA	9	10
REP ELA	1	2
MATH	8	9
MATH REP	2	3
SCIENCE	9.25	9
SOCIAL STUDIES	7	7

## STAFFING - EXTENDED CORE

	FY23	FY24
WORLD LANGUAGE	6	6
CTAE	6	6
JROTC	3	3
VISUAL ARTS	2	2
BAND	1	1
CHORUS	1	1
THEATER	1	1
DANCE	1	1
HEALTH/PE	5	5
ESOL	1	2
GIFTED	1	1
STEAM LAB	0	1
SIGNATURE PROGRAM SPECIALIST	.75	0
Reading/Math Specialist	2	2

## STAFFING - SPECIAL EDUCATION

	FY23	FY24
INTERRELATED (IRR)	12	12
MOID	2	3
AUTISM	1	2
SPED PARAPROFESSIONALS	5	5
SPED CTI	1	1

## STAFFING - WRAP AROUND SERVICES

	FY23	FY24
COUNSELORS	4.5	4.5
GRASP COUNSELOR	1	1
SOCIAL WORKER	2	2
GRADUATION COACH	2	2
CLINICAL THERAPIST	0	1
BEHAVIOR SPECIALIST	2	4
NON-INSTRUCTIONAL PARAS	15	15
MTSS/504 SPECIALIST	1.5	1.5
WRAP AROUND SVC COORDINATOR	0	1
PARENT LIAISON	2	1

## STAFFING - OFFICE STAFF/CLERICAL

	FY23	FY24
SCHOOL SECRETARY	1	1
SECRETARY (9 <sup>TH</sup> GRADE)	1	1
BOOKKEEPER	1	1
PROJECT MANAGER	1	1
REGISTRAR	1	1
CLERKS	4	4

## **STAFFING – ADMINISTRATION**

	FY23	FY24
PRINCIPAL	1	1
PROGRAM ADMINISTRATOR	1	1
ASSISTANT PRINCIPAL	6	6

## STAFFING - CARES

	FY23	FY24
Reading/Math Specialist	2	2
Credit Recovery Interventionist	1	1
Counselor	.5	.5

## Budget by Function (Required)

*Basea	I on C	urrent	Allocation	of S	chool	Budget

School	Douglass High
Location	4058
Level	HS
Principal	Forrestella Taylor
Enrollment	1209
Total Budget	\$ 15,802,878
Unallocated Balance	\$ (0)

Accounting Ur ~	Ac ~	SubA ~	Description ~		Total ~
150120040581041	1000	9990	Reserve		172,580
150120040581041	1000	1104	Teacher Stipends	\$	75,000
150110140589990	2400	1412	Secretary Overtime	\$	2,500
150120040581041	1000	3000	Contracted Services for Instruction	\$	10,000
150110140581210	2210	3000	Contracted Services for Professional Development	\$	10,000
150120040581320	2700	5190	Student Transportation-Charter Buses, Breeze Cards		1,000
150110140589990	2100	5300	Postage S		1,000
150120040581041	1000	5320	Web-based Subscriptions and Licenses		10,000
150120040581041	1000	6120	Computer Software		25,000
150120040581210	2213	5800	Instructional Employee Travel		15,000
150110140581211	2400	5800	Administrative Employee Travel		10,000
150169740581210	2210	5800	Signature Programming Travel		5,000
150110140589990	2400	5800	Mileage		
150120040581320	2700	5950	Student Transportation-APS Buses		5,000

## Budget by Function (Required) \*Based on Current Allocation of School Budget

5,000	\$ Signature Programming Travel	10 5800	2210	150169740581210
	Mileage	5800	2400	150110140589990
5,000	\$ Student Transportation-APS Buses	5950	2700	150120040581320
-	\$ District Funded Field Trips	5950	2700	150662040581320
123,269	\$ Teaching/Other Supplies, Student Incentives	00 6100	1000	150120040581041
15,000	\$ Instructional Equipment/Furniture	00 6150	1000	150120040581041
15,000	\$ Computer Equipment	00 6160	1000	150120040581041
15,000	\$ Media Supplies	20 6420	2220	150150540581310
5,000	\$ Book Other Than Textbooks for Instruction	00 6420	1000	150120040581041
5,000	\$ Book Other Than Textbooks for PD	13 6420	2213	150110140581210
35,000	\$ Textbooks	00 6410	1000	150122040581041
30,000	\$ Digital/Electronic Textbooks	00 6400	1000	150122040581041
10,000	\$ Dues & Fees (Instructional Staff)	13 8100	2213	150120040581210
5,000	\$ Dues & Fees (Administrative Staff)	8100	2400	150110140589990
5,000	\$ Dues & Fees (Signature Programs)	8100	1000	150169740581041
10,000	\$ Student Admissions	8100	1000	150120040581041
40,000	\$ Other Stipends (Please specifiy)	00 1104	1000	150120040581041
	Stipends			
27,500	\$ Academic Stipends	00 1104	1000	150120040581041
12,670	\$ Fine Arts Stipends	00 1184	1000	150126840581041
155,063	\$ Athletic Stipends	00 1464	2100	150126140589990

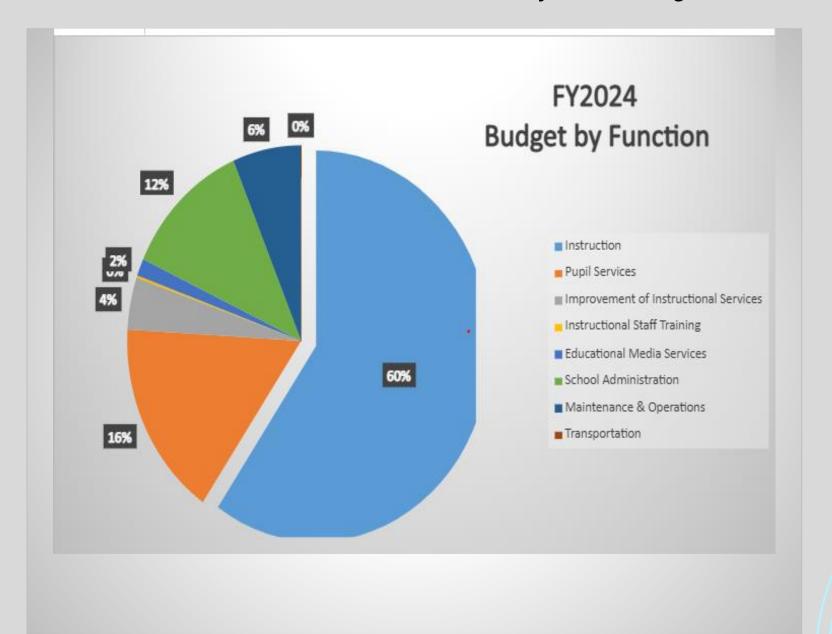
## Budget by Function (Required) \*Based on Current Allocation of School Budget

			Substitutes	
150120440581041	1000	1131	Teacher Subs	\$ 64,246
150120440589990	2400	1141	Principal/AP/Clerical Subs	\$ -
150120440581041	2220	1131	Media Specialist Subs	\$ 624
150120440581041	1000	1131	Counselor Subs	\$ 1,092
150120440581041	1000	1141	Paraprofessional Subs	\$ 8,840
150120440581041	1000	2200	Substitute FICA	\$ 1,085

School	Douglass High
Location	4058
Level	HS
Principal	Forrestella Taylor
Projected	
Enrollment	1209

Account	Account Description	FTE	Budget			Per Pupil		
1000	Instruction	95.75	\$	9,536,802	\$	7,888		
2100	Pupil Services	35.00	\$	2,619,746	\$	2,167		
2210	Improvement of Instructional Services	6.00	\$	690,900	\$	571		
2213	Instructional Staff Training	-	\$	30,000	\$	25		
2220	Educational Media Services	2.00	\$	228,917	\$	189		
2400	School Administration	18.00	\$	1,884,892	\$	1,559		
2600	Maintenance & Operations	14.00	\$	1,013,925	\$	839		
2700	Transportation	-	\$	6,000	\$	5		
	Total	170.75	\$	16,011,182	\$	13,243		

## Budget by Function (Required) \*Based on Current Allocation of School Budget



## QUESTIONS FOR THE GO TEAM TO CONSIDER AND DISCUSS

Are our school's priorities (from your strategic plan) reflected in this budget?

- Are new positions and/or resources included in the budget to address our major priorities?
- Do we know (as a team) the plan to support implementation of these priorities beyond the budget (ex. What strategies will be implemented)?
- What tradeoffs are being made in order to support these priorities?

How are district and cluster priorities reflected in our budget?

- Cluster priorities- what staff, materials, etc. are dedicated to supporting our cluster's priorities?
- Signature programs- what staff, materials, etc. are dedicated to supporting our signature program?
- Are there positions our school will share with another school, i.e. nurse, counselor?

## Where We're Going?

Our next meeting is the **Budget Approval Meeting** 

#### **What:**

During this meeting we will review the budget, which should be updated based on feedback from the staffing conference, Associate Superintendents, and key leaders. After review, GO Teams will need to take action (i.e., vote) on the FY24 Budget.

#### Why:

Principals will present the final budget recommendations for GO Team approval.

#### When:

All approval meetings must be held after staffing conferences. Budgets must be approved by March 17<sup>th</sup>.

## Thank you

